P H I L I P P I N E H E A R T C E N T E R



## Contents

Mission, Vision, Core Values ..... 3
Introduction ..... 4
Message from the Executive Director ..... 5
PHC Strategy Map 2017-2022 ..... 6
Executive Summary ..... 7
Performance Highlights (Balanced Scorecard) ..... 8
Financial Highlights ..... 22
Medical Training ..... 24
Ancillary Department ..... 25
Infrastructure Projects ..... 26
Accomplishment Highlights ..... 31
Best Practice Sharing ..... 38

## MISSION

We shall provide comprehensive cardiovascular care enhanced by education and research that is accessible to all

## VISION

The Philippine Heart Center is the leader in upholding the highest standards of cardiovascular care, a self-reliant institution responsive to the health needs of the Filipino people by 2022

## CORE VALUES

PATIENT-FOCUSED CARE
COMPASSION
INTEGRITY
RESPECT
EXCELLENCE

## INTRODUCTION



The Philippine Heart Center continues to provide excellent cardiovascular care even in the midst of a global pandemic. PHC is truly the leader in cardiovascular care in the country, the home of committed and compassionate healthcare professionals who are dedicated to serving the Filipino people to the best of their abilities.

Our 47th Anniversary theme "Isang Lakas, Isang Pag-Asa... Patuloy and Pagbangon Mula sa Pandemya" highlights the incredibly resilient nature of our healthcare professionals. Through their increasing expertise in mitigating the effects of the virus along with a steady supply of lifesaving vaccines, our healthcare professionals were able to overcome the challenges of the pandemic. Rest assured that the Philippine Heart Center will always remain true to its mandate of providing excellent cardiovascular care for all the Filipinos.

## MESSAGE FROM THE EXECUTIVE DIRECTOR



JOEL M. ABANILLA, MD Executive Director

The Philippine Heart Center was established back in 1975 in order to provide world-class quality cardiovascular care to Filipinos. 47 years later, I am very proud and happy to say that the institution continues to be at the forefront of cardiovascular healthcare in the Philippines.

2022 has been a momentous year for the Philippine Heart Center. Throughout the past year, we have been recertified with ISO 9001:2015, we have maintained our Accreditation Canada International Diamond status, we have been awarded with the DOH Star Awards, and we have been recognized by the DOH as a Green and Safe Health Facility. This proves that the institution has been able to maintain its high standards whilst in the midst of a global pandemic.

The past year has been filled with hope that the ongoing Covid-19 pandemic would soon come to an end. Throughout the year, various restrictions were gradually lifted which enabled us to celebrate with our friends and family with some semblance of normalcy. It is my sincere hope that this trend will continue into the future and the Covid-19 pandemic will become a distant memory for all of us.

Of course, we must recognize the importance of our doctors, nurses, allied health professionals, and hospital support staff that are world-renowned for their professionalism, compassion to their patients, and their commitment to their work. Through our combined efforts, our institution has been able to mitigate the effects of the pandemic and continues to serve the Filipino people to the best of our abilities.

To our beloved PHC staff, I truly admire your courage and resilience to overcome all the challenges that come your way. You are truly the unsung heroes of our country and our institution is very fortunate to have you as part of our PHC family.

Mabuhay ang Philippine Heart Center!

## STRATEGY MAP

With the Performance Governance System, the Philippine Heart Center's has formulated its Strategy Map, an effective communication tool provides a visual representation of the organization's strategy towards the realization of the institution's vision. The internal stakeholders has a clear understanding of our mandate in upholding the highest standards of cardiovascular care, where our set breakthroughs and goals will be achieved by our strong adherence to the strategies and collective actions.


## Mission $\}$ westal poovece emperemesive ardionsalur cre emmened by education and research that is accessible to all

Core| Patient-focused care | Compassion Values INTEGRITY|RESPECT|EXCELLENCE

FM-OED-MSD-OSM-STP-2019-001 1/20 Rev. 01

## EXECUTIVE SUMMARY

The 2022 Philippine Heart Center Balanced Scorecard highlights the hospital's accomplishment over its targets. Despite the challenges brought by the COVID-19 pandemic, PHC generally has exceeded its targets, thus maintaining a Very Satisfactory Rating of $\mathbf{1 1 5 . 5 4 \%}$ on its $\mathbf{2 0 2 2}$ performance.

| PERSPECTIVE | JAN-MAR 2022 | JAN-JUNE 2022 | JAN-SEPT 2022 | JAN-DEC 2022 |
| :---: | :---: | :---: | :---: | :---: |
| SOCIAL IMPACT <br> (1-7 measures) | $124.67 \%$ | $132.43 \%$ | $154.26 \%$ | $152.17 \%$ |
| ORGANIZATION <br> (8-9 measures) | $100.00 \%$ | $100.00 \%$ | $107.15 \%$ | $107.15 \%$ |
| INTERNAL PROCESS <br> (10-11,20-24 measures) | $106.82 \%$ | $112.89 \%$ | $111.06 \%$ | $111.09 \%$ |
| PEOPLE EMPOWERMENT <br> (12-19 measures) | $112.67 \%$ | $112.76 \%$ | $116.08 \%$ | $116.50 \%$ |
| FUND RESOURCE <br> (25-28 measures) | $41.93 \%$ | $122.49 \%$ | $89.19 \%$ | $90.79 \%$ |
| OVERALL ACCOMPLISHMENT | $97.22 \%$ | $116.11 \%$ <br> Satisfactory | $115.55 \%$ <br> Very Satisfactory | $115.54 \%$ <br> Very Satisfactory |

## SOCIAL IMPACT

## Healthier Flipinołearts


*PSA statistics up to 2022 Q3 only


## SOCIAL IMPACT

## Better Health Outcomes




## SOCIAL IMPACT

| 1.00\% | PHC Hospital-Acquired Infection Rate |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| 0.80\% |  |  |  |  |
| $0.60 \% \sim$ |  |  |  |  |
| 0.40\% |  |  |  | 0.60\% |
| 0.20\% 0.37\% |  |  |  | $\begin{gathered} \% \mathrm{ACC}=191.86 \% \\ (1.00 \% / 0.52 \%) \end{gathered}$ |
| 0.20\% |  |  |  |  |
| 0.00\% |  |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 |

## Responsive Health Systems



## SOCIAL IMPACT



Position Philippine Heart Center as the leader in cardiovascular care at par with global benchmarks


## STRATEGIC GOALS

Position Philippine Heart Center asthe countryslead advocate in the prevention of cardiovascular diseases


Provide cormprehensive and responsible patient care using multidisciplinary best practice standards


## CORE PROCESSES



## Expand local and international training for advanced cardiovascular procedures



## CORE PROCESSES



## Prioritize institutional research on advanced cardiovascular procedures to impact national health policies



## CORE PROCESSES



## Strengthen linkages with stakeholders for prevention and treatment of cardiovascular diseases nationwide



## CORE PROCESSES



Provide comprehensive employee career training and progression pathway to enhance employee engagement

| 110.00\% | Percentage of Employees with "Satisfactory" and "Very Satisfactory" Rating |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| 105.00\% |  |  |  |  |
| 100.00\% |  |  |  | 101.01 |
| 95.0\% |  | 96.838 |  | $\begin{gathered} \% \mathrm{ACC}=97.70 \% \\ (96.24 \% / 98.5 \%) \end{gathered}$ |
|  |  |  |  |  |
| 90.00\% | Q1 | Q2 | Q3 | Q4 |

## SUPPORT PROCESSES

Promote heartfelt cardiovascular care through positive patient experiences



## SUPPORT PROCESSES




## SUPPORT PROCESSES

## Upgrade hospital facilities for positive practice environment and stockholders' satisfaction




## SUPPORT PROCESSES

## Ensure prudent and efficient asset management




## SUPPORT PROCESSES




## FINANCIAL HIGHLIGHTS

STATEMENTOFFNANCALPOSTIION(BALANCESHEI)

| Philippine Heart Center |  |  |  |
| :---: | :---: | :---: | :---: |
| Statement of Financial Position |  |  |  |
| As of December 31, 2022 and 2021 |  |  |  |
| (in Philippine Peso) |  |  |  |
|  | 2022 | 2021 (As Restated) | Increase (Decrease) |
| Assets |  |  |  |
| Current Assets | 4,284,224,891 | 3,299,074,187 | 985,150,704 |
| Non-Current Assets | 4,495,981,226 | 4,489,649,661 | $6,331,565$ |
| Total Assets | 8,780,206,117 | 7,788,723,848 | 991,482,269 |
| Liabilities |  |  |  |
| Current Liabilities | 2,072,868,171 | 1,590,570,744 | 482,297,427 |
| Non-Current Liabilities | 1,496,775,550 | 1,244,871,418 | 251,904,132 |
| Total Liabilities | 3,569,643,721 | 2,835,442,162 | 734,201,559 |
| Total Equity / Net Assets | 5,210,562,396 | 4,953,281,686 | 257,280,710 |

*Unaudited Financial Statement

## ANAYSS

The Total Assets for CY 2022 increased by $12.73 \%$ ( $(\not) 991,482,269$ ) compared to the total assets for CY 2021 due to the following:

- An increase of total current assets by $29.86 \%$ ( $(985,150,704)$
- A decrease of total non-current assets by $0.14 \%$ ( $\neq 6,331,565$ )

The Total Liabilities for CY 2022 increased by $25.89 \%$ ( $(734,201,559$ ) compared to the total liabilities for CY 2021 due to the following:

- An increase of total current liabilities by $30.32 \%$ ( $(482,297,427)$
- An increase of total non-current liabilities by $20.24 \%$ ( $\boldsymbol{( P 2 5 1 , 9 0 4 , 1 3 2 )}$

The Total Equity for CY 2022 increased by $5.19 \%$ ( $\boldsymbol{P} 257,280,710$ ) compared to the total equity for CY 2021 due to the following:

- An increase of accumulated surplus by $9.53 \%$ ( $\boldsymbol{P} 257,280,710$ )


## FINANCIAL HIGHLIGHTS

## STATBMNTOFFNANCALPAPRPMANCE(INDOMESTATBMENI)

| Philippine Heart Center |  |  |  |
| :---: | :---: | :---: | :---: |
| Statement of Financial Performance |  |  |  |
| For the Years Ended December 31, 2022 and 2021 |  |  |  |
| (in Philippine Peso) |  |  |  |
|  | 2022 | 2021 (As Restated) | Increase (Decrease) |
| Revenue | 2,301,893,276 | 2,436,083,666 | $(134,190,390)$ |
| Current Operating Expenses | 3,877,039,957 | 3,795,719,109 | 81,320,848 |
| Surplus/(Deficit) from Current Operations | $(1,575,146,681)$ | $(1,359,635,443)$ | $(215,511,238)$ |
| Other Non-Operating Income | 18,567,711 | 21,164,220 | $(2,596,449)$ |
| Gains/(Losses) - net | 16,605,411 | 9,198,673 | 7,406,738 |
| Subsidy from National Government | 1,797,254,209 | 1,800,790,712 | $(3,536,503)$ |
| Net Surplus (Deficit) for the Period | 257,280,710 | 471,518,162 | $(214,237,452)$ |

*Unaudited Financial Statement

## ANAYSS

The Total Revenue for CY 2022 decreased by $5.51 \%$ ( $\boldsymbol{\beta} 134,190,390$ ) compared to the total operating revenue for CY 2021.

The Total Expenses for CY 2022 increased by 2.14\% ( $\ddagger 81,320,848$ ) compared to the total expenses for CY 2021.

The Total Deficit from Current Operations for CY 2022 increased by 15.85\% ( $(\underset{215,511,238)}{ }$ compared to the total deficit from current operations for CY 2021.

The Total Non-Operating Income for CY 2022 increased by $12.27 \%$ ( $(2,596,449$ ) compared to the total non-operating income for CY 2021.

The Total Gains for CY 2022 increased by $80.52 \%$ ( $(7,406,738$ ) compared to the total gains for CY 2021.

The Total Government Subsidy for CY 2022 decreased by $0.20 \%$ ( $\neq 3,536,503$ ) compared to the total government subsidy for CY 2021.

The Total Net Income for CY 2022 decreased by $45.44 \%$ ( $\boldsymbol{P} 214,237,452$ ) compared to the total net income for CY 2021.

## MEDICAL TRAINING

| Dispersal | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ |
| :---: | :---: | :---: |
| NCR | 55 | 71 |
| CAR | 6 | 2 |
| I | 1 | 1 |
| II | 1 | 0 |
| III | 0 | 1 |
| IV | 0 | 2 |
| V | 0 | 2 |
| VI | 3 | 1 |
| VII | 4 | 3 |
| VIII | 0 | 1 |
| IX | 0 | 0 |
| X | 0 | 0 |
| XI | 0 | 2 |
| XII | 0 | 0 |
| XIII | 1 | 0 |
| BARMM | $\mathbf{7 1}$ | 0 |
| Total |  | $\mathbf{8 6}$ |

## ANCILLIARY DEPARTMENT

## DETARY ADDNIRTIONDMSON

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Meals Prepared | 252,181 | 265,185 |
| Total Number of Tube <br> Feedings Prepared | 13,102 | 14,648 |
| Total Number of <br> Patients Visited | 5,064 | 8,444 |
| Total Number of Patients <br> Given Dietary Instruction | 5,745 | 9,504 |
| Gross Income <br> (including penalties) | $\mp 67,066,496.44$ | $\mp 78,154,235.23$ |

## PHAPMACYDMSION



## INFRASTRUCTURE



## Ongoing 2023

- Completion of Window Conversion from steel frame to Aluminum framed windows along SICU-1 \& 2, SICU-3, OR, MICU-1
- Upgrading of Air Handling Units @ G/F-HB
- Installation of Additional Structural Space Framing for CVRSS @ Mezzanine Level of 9th floor MAB
- Architectural Exterior Fit-out for the Vertical Hospital Expansion above New Emergency Room
- Interior Fit-out for the 2nd \& 4th floor HB Vertical Hospital Expansion above Emergency Room
- Upgrading of Sewage Treatment Plant
- Installation of 1,500 TR Cooling Towers at Service Building
- Phase 1 Design \& Construction of Hospital Annex Building with Carpark through Multi-Year Obligational Authority (MYOA) Fund


## Other PHC Infrastructure Projects for CAPEX 2022-23

- Construction of Phase 2 One-Stop Shop Cardiovascular Wellness Center: ECG-Holter Section, Preventive Cardiology, Wellness Clinic, Chemotheraphy Section, Dental Clinic, OPD Specialty Clinics, Emergency Clinic and Pathology Satellite, Extraction Room.
- Completion of 3 rd \& 5th floor of Hospital Building Expansion above New Emergency Room: Relocation of Pulmonary Division/Laboratory, Sleep Clinic \& Bronchoscopy @ 3rd Floor and Relocation of Nursing Division Chief's Office, Product Standards Consignment Office \& ICP Office.
- Provision of Trusses, Metal Roofing with Insulation \& Flashing for Relocated Medical Library @ 9th floor MAB.
- Renovation of Male \& Female Public Toilets at G/F-MAB.
- Repainting of Exterior Façade of HB \& MAB.
- System Upgrade of Private Exchange Telephone System (PABX) into Philips SOPHO S1000 into IS3070.


## INFRASTRUCTURE



PHC Projects in the Pipeline under CAPEX 2022-23:

- Replacement of 2-75 HP Water Transfer Pump @ Turbo Area.
- Acquisition of $25 \mathrm{Hp} \& 40 \mathrm{Hp}$ Submersible Pumps @ Sump Pit and Sewage Treatment Plant.
- Acquisition of 1-unit Engine Pump for emergency back-up of Sump Pit.
- Provision of Rain water Harvesting System.
- Installation of Mechanical Pressurization System for Stairwells @ Hospital and Medical Arts Building.
- Upgrading of PHC Electrical System: Two (2) Units Logic Circuit Monitoring for Power Transformers; Emergency Power Supply @ Annex Building; Ten (10) sets Automatic Transfer Switches @ Low-Voltage Switchgear.
- Replacement of 10 Systems Conventional Type-Air Handling Units into Compact Type AHU @ HB.
- Replacement of dilapidated insulation of chilled water line, aircon supply \& return line @ Hospital \& Medical Arts Bldg.
- Replacement of OR 1-4 Laminar Flow's HEPA Filters.
- Provision of Oxygen Generating Plant.


## INFRASTRUCTURE



## Completed 2022

- Installation of Submersible Pump at Annex Building Septic Vault
- Completion of Workstations/Lockers for Pharmacy Division
- 2nd Floor MISD Expansion
- Provision of Gang-chairs for Non-Invasive Cardiology \& Central Reception
- Provision of Shelves for Medical Records
- Renovation of the Office of the Deputy Executive Director for Nursing Services
- Phase 1: One-Stop Shop Cardiovascular Center @ 2nd Floor Annex Building
- Fabrication \& Installation of Shelves in COA File Room @ 8th floor MAB
- Phase 4 Upgrading of PABX Systems from Current Philips S1000 to New Philips SOPHO IS3070
- Installation of 35 units Additional Split Type Air Conditioning Units @ Ground \& 2nd floor Annex Building



## INFRASTRUCTURE

2nd Floor MISD Expansion


Installation of 35 units
Additional Split Type Air Conditioning Units @ Ground \& 2nd floor Annex Building


Renovation of the Office of the Deputy Executive Director for Nursing Services


Fabrication \& Installation of Shelves in COA File Room @ 8th floor MAB


Phase 4 Upgrading of PABX Systems from Current Philips S1000 to New Philips SOPHO IS3070

## INFRASTRUCTURE



Installation of Submersible Pump at Annex Building Septic Vault

Completion of Workstations/Lockers
for Pharmacy Division


Phase 1: One-Stop Shop Cardiovascular Center @ 2nd Floor Annex Building


Provision of Gang-chairs for Non-Invasive Cardiology \& Central Reception


Provision of Shelves for Medical Records

## ACCOMPLISHMENT

 HIGHLIGHTS

## ACCOMPLISHMENT HIGHLIGHTS

## CATC-MENTAREAS(IN-PATINTS)

| Region |  | 2022 |
| :---: | :---: | :---: |
| I | llocos Region | 322 |
| 11 | Cagayan Valley | 367 |
| III | Central Luzon | 1,920 |
| IV-A | Calabarzon | 2,731 |
| IV-B | Mimaropa | 227 |
| V | Bicol Region | 247 |
| VI | Western Visayas | 226 |
| VII | Central Visayas | 114 |
| VIII | Eastern Visayas | 213 |
| IX | Western Mindanao | 107 |
| X | Northern Mindanao | 87 |
| XI | Southern Mindanao | 29 |
| XII | Soccsksargen | 15 |
| XIII | Caraga Region | 34 |
| CAR | Cordillera Administrative Region | 168 |
| NCR | National Capital Region | 5,820 |
| BARMM | Bangsamoro Autonomous Region of Muslim Mindanao | 89 |
| Total |  | 12,716 |

## ACCOMPLISHMENT

 HIGHLIGHTS
## ADMSSON




|  | January | February | March | April | May | June | July | August | September | October | November | December | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 2 0}$ | 1,279 | 1,214 | 621 | 204 | 317 | 423 | 499 | 470 | 552 | 668 | 688 | 771 | $\mathbf{7 , 7 0 6}$ |
| $\mathbf{2 0 2 1}$ | 808 | 857 | 705 | 414 | 720 | 808 | 842 | 654 | 834 | 911 | 847 | 888 | $\mathbf{9 , 2 8 8}$ |
| $\mathbf{2 0 2 2}$ | 563 | 802 | 1,079 | 1,026 | 1,137 | 1,159 | 1,170 | 1,136 | 1,144 | $\mathbf{1 , 1 0 2}$ | $\mathbf{1 , 2 4 1}$ | $\mathbf{1 , 1 6 7}$ | $\mathbf{1 2 , 7 2 6}$ |

The Total Admissions for CY 2022 increased by 37.02\% (3,438 patients) compared to the total admission for CY 2021 and increased by 65.14\% (5,020 patients) compared to the total admission for CY 2020.

## ACCOMPLISHMENT HIGHLIGHTS

OOPPANCYRATE



|  | January | February | March | April | May | June | July | August | September | October | November | December | Average |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020 | 75.80\% | 76.92\% | 44.54\% | 19.37\% | 22.82\% | 24.32\% | 31.66\% | 35.47\% | 36.02\% | 43.73\% | 45.32\% | 49.69\% | 42.07\% |
| 2021 | 47.58\% | 61.59\% | 54.63\% | 29.47\% | 45.86\% | 51.64\% | 52.96\% | 46.43\% | 56.52\% | 59.46\% | 59.56\% | 53.94\% | 51.58\% |
| 2022 | 38.51\% | 48.43\% | 61.02\% | 61.18\% | 62.14\% | 66.98\% | 67.43\% | 69.43\% | 71.12\% | 68.27\% | 72.31\% | 70.90\% | 63.21\% |

The Average Occupancy Rate for CY 2022 increased by 11.51\% compared to the average occupancy rate for CY 2021 and increased by 21.01\% compared to the average occupancy rate for CY 2020.

## ACCOMPLISHMENT HIGHLIGHTS

DPARIMENT OF SURGRY ANDANESTIESAA

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Adult Patients |  |  |
| Pay | 1,682 | 2,130 |
| Service | 314 | 427 |
| Adult Z-Benefit Patients (CABG) |  |  |
| Pay | 68 | 120 |
| Service | 8 | 28 |
| Total Number of Strategies | 2,072 | 2,705 |


|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Pedia Patients |  |  |
| Pay | 343 | 549 |
| Service | 191 | 266 |
| Pedia Z-Benefit Patients (VSD Closure / TOF Correction) |  |  |
| Pay | 101 | 172 |
| Service | 39 | 68 |
| Total Number of Strategies | 674 | 1,055 |

## ACCOMPLISHMENT HIGHLIGHTS

INASSVECARDOCOYZMSON

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Patients Served | $\mathbf{4 , 3 9 2}$ | $\mathbf{7 , 4 1 2}$ |
| Total Number of <br> Procedures Done | $\mathbf{5 , 7 8 5}$ | $\mathbf{9 , 6 8 6}$ |
|  | In-Patient | 5,704 |
|  | Out-Patient | 81 |

## PUMDNARYMEIANEDVSION

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Patients Served | 12,502 | 25,958 |
| Total Number of <br> Procedures Done | 40,955 | 98,569 |

## VASOLARMEIANEDMSON

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Patients Served | $\mathbf{2 , 3 6 0}$ | $\mathbf{2 , 9 9 8}$ |
| Total Number of <br> Procedures Done | $\mathbf{2 , 5 2 5}$ | $\mathbf{4 , 4 2 3}$ |

## ACCOMPLISHMENT HIGHLIGHTS

## EECTROPHSOOGYDMSON

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Patients Served | $\mathbf{1 , 4 4 9}$ | 16,643 |
| Total Number of <br> Patients Operated | 205 | $\mathbf{1 7 8}$ |

## PHSICALMEIANEANDRA-ABUTATIONDVSION



OT-PATIENTIMSION

|  | 2021 | 2022 |
| :---: | :---: | :---: |
| Total Number of <br> Patients Served | 48,484 | 67,909 |
| Total Number of <br> ECG Procedures Done | $\mathbf{3 , 3 0 8}$ | 5,314 |

## CERTIFICATION / ACCREDITATION




## CERTIFICATION / ACCREDITATION





PHILIPPINE HEART CENTER

East Avenue, Quezon City

